



June 7, 2021

Ms. Kortney Pedigo
McDonald's USA, LLC
4643 South Ulster Street
Suite 1300
Denver, CO 80237

Re: McDonald's – Chambers Road
Traffic Compliance Letter
Parker, Colorado

Dear Ms. Pedigo:

This traffic study letter has been prepared to provide a trip generation comparison to identify compliance with the original traffic impact study for a McDonald's restaurant to be developed as part of the Chambers and Hess project in Parker, Colorado. An approximate 4,540 square foot McDonald's fast-food restaurant with drive thru is proposed within a portion of the Chambers and Hess development area on the northeast corner of the Hess Road and Chambers Road intersection. Specifically, McDonald's is planned on Lot 3, with direct frontage along Chambers Road (site plan attached). The site is currently undeveloped land. Rick Engineering Company completed the "Chambers and Hess Development Traffic Impact Study" in September 2020 which included this development area. The trip generation of this proposed McDonald's restaurant is compared with the trip generation for the applicable use evaluated as part of the original traffic study within the same development area. Applicable documents from the original traffic study are attached for reference.

Site Information and Trip Generation Comparison

McDonald's is proposed to contain an approximate 4,540 square foot restaurant building with drive thru. The original Chambers and Hess traffic study identified development of two fast-food restaurants with drive thru for a total of 4,500 square feet of building space. Therefore, the larger of the two originally studied fast-food restaurants at 2,500 square feet was compared with the development of this proposed McDonald's fast-food restaurant on Lot 3. Therefore, the purpose of this letter is to summarize a comparison of the trip generation from the proposed McDonald's site to the originally studied fast food restaurant use. Other uses evaluated in the overall development traffic study included a daycare center, office space, pharmacy with a drive-thru window, a bank, a coffee shop with drive thru, quick lubrication vehicle shop, auto care center, gas station, and a car wash.

Site-generated traffic estimates are determined through a process known as trip generation. Rates and equations are applied to the proposed land use to estimate traffic generated by the development during a specific time interval. The acknowledged source for trip generation rates is the *Trip Generation Manual*¹ published by the Institute of Transportation Engineers (ITE). ITE has established trip rates in nationwide studies of similar land uses.

¹ Institute of Transportation Engineers, *Trip Generation Manual*, Tenth Edition, Washington DC, 2017.

Trip generation for the original traffic study and the currently proposed land use is based on the ITE Trip Generation, 10th Edition (most current edition) average rates for Fast-Food Restaurant with Drive Through (ITE Land Use Code 934). The following table compares the trip generation from the original study compared to the expected trip generation for the proposed McDonald's site. The trip generation calculation sheets from the original traffic study, as well as from the current proposal are attached for reference.

Trip Generation Comparison: Original Study vs. Current Proposal

Use and Size	Daily Vehicle Trips	Weekday Vehicle Trips					
		AM Peak Hour			PM Peak Hour		
		In	Out	Total	In	Out	Total
Original Traffic Study – Fast Food Restaurant							
Fast-Food Restaurant w/ DT (ITE 934) – 2,500 Square Feet	1,177	51	49	100	43	39	82
Current Proposal – McDonald's Restaurant							
Fast-Food Restaurant w/ DT (ITE 934) – 4,540 Square Feet	2,140	93	89	182	77	71	148
Net Difference in Trips	+963	+42	+40	+82	+34	+32	+66

As summarized in the table, the larger (2,500 square foot) of the two fast food restaurants originally studied was anticipated to generate approximately 1,177 weekday daily trips, with 100 of these trips occurring during the morning peak hour, and 82 trips occurring during the afternoon peak hour. The proposed McDonald's restaurant is expected to generate 2,140 weekday daily trips, with 182 trips occurring during the morning peak hour, and 107 trips occurring during the afternoon peak hour according to the ITE trip equations based on building area. Therefore, this proposed McDonald's is anticipated to generate 82 more trips during the morning peak hour and 66 more trips during the afternoon peak hour than previously studied.

When comparing to the total number of trips generated by the Chambers and Hess project, the increase in traffic attributable to this proposed McDonald's being a larger building than the fast food restaurants originally studied is anticipated to account for an increase of approximately 10 percent of the daily traffic. Likewise, the morning peak hour trips are anticipated to increase by 10 percent, while the afternoon peak hour trips are anticipated to increase by 8 percent. Of note, this will be one of the first projects in the overall development area. As the development continues to be constructed, the other land use intensities may be less than the original study and should continue to be evaluated by the Town. Since this is an early project in the overall development area without more specificity of how the remain area will develop at this time, this traffic volume isn't anticipated to change the identified level of service of the adjacent intersections.

Drive-Through Queuing Analysis

As provided in the Institute of Transportation Engineers (ITE) Drive-Through Queue Generation, 1st Edition, by Mike Spack, P.E., PTOE (data and information attached), the recommended vehicle queue length for fast food restaurants with drive-thru is 240 feet or 12 vehicles, represented by the 85th percentile queue. As shown in the attached site plan, the queue of cars anticipated to be accommodated specifically within the drive-through lane is 13 vehicles. Therefore, it is believed that the site has been designed with an appropriate configuration to accommodate the drive-through queuing needs onsite.

Conclusions

The proposed McDonald's within the Chambers and Hess development is anticipated to increase traffic (by approximately 10 percent) from what was previously studied within the original "Chambers and Hess Development Traffic Impact Study" prepared by Rick Engineering Company dated September 2020. However, it is believed that development of this 4,540 square foot McDonald's to be located on Lot 3 within the Chambers and Hess development will be accommodated successfully on the surrounding street network with the original traffic study recommendations. Please let us know if you have any questions or require anything further.

Sincerely,

KIMLEY-HORN AND ASSOCIATES, INC.



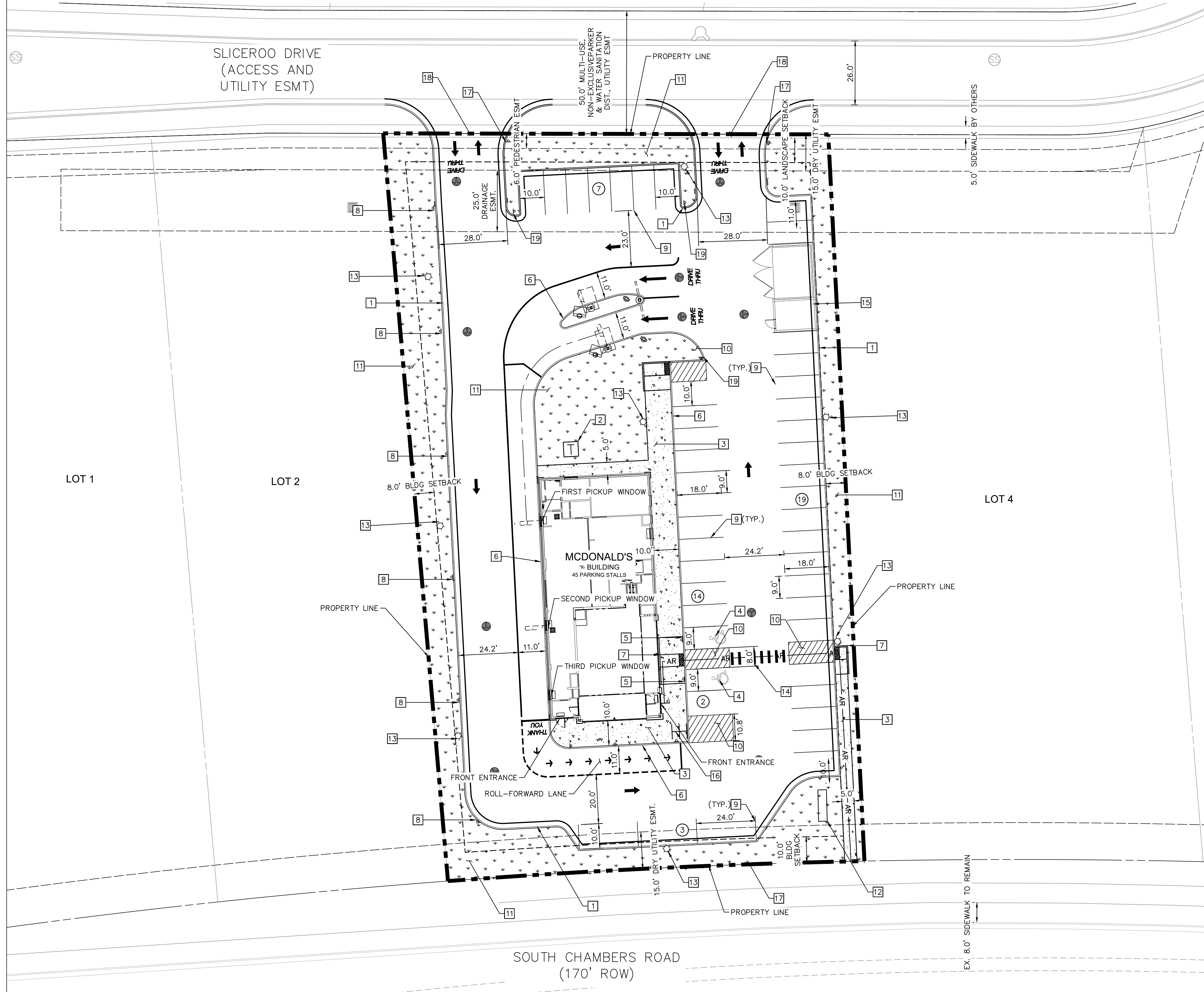
Curtis D. Rowe, P.E., PTOE
Vice President



Conceptual Site Plan

DOUGLAS 234 FILING NO. 6, LOT 3

A PORTION OF THE SOUTHEAST 1/4 OF THE SECTION 29,
TOWNSHIP 6 SOUTH, RANGE 66 WEST OF THE 6TH P.M.
TOWN OF PARKER, COUNTY OF DOUGLAS, STATE OF COLORADO
SITE PLAN



LEGEND

- PROPERTY LINE
- SETBACK
- EASEMENT
- ACCESSIBLE ROUTE
- SCREEN WALL
- LANDSCAPE
- CONCRETE SIDEWALK
- PARKING STALL COUNT

KEY NOTES

- 1 PROPOSED CURB AND GUTTER
- 2 PROPOSED TRANSFORMER LOCATION
- 3 PROPOSED CONCRETE SIDEWALK (DIMENSION PER PLAN)
- 4 PROPOSED ADA SYMBOL
- 5 PROPOSED ADA SIGN
- 6 PROPOSED 6" WIDE X 6" TALL CURB HEAD
- 7 PROPOSED ADA RAMP
- 8 PROPOSED "NO PARKING FIRE LANE" SIGN
- 9 PROPOSED 4" WIDE PARKING STRIPE
- 10 PROPOSED 4" WIDE DIAGONAL PAVEMENT MARKINGS AT 36" ON CENTER
- 11 PROPOSED LANDSCAPING (REF. LANDSCAPING PLANS)
- 12 PROPOSED MONUMENT SIGN
- 13 PROPOSED SITE LIGHT (REF. PHOTOMETRIC PLANS FOR DETAILS)
- 14 PROPOSED CROSSWALK
- 15 PROPOSED TRASH ENCLOSURE AND SHED
- 16 PROPOSED BIKE PARKING (3 SPACES)
- 17 PROPOSED STOP SIGN
- 18 PROPOSED DRIVEWAY ACCESS
- 19 PROPOSED DO NOT ENTER SIGN

TITLE	SITE PLAN	DATE	7/1/21
DESCRIPTION	SITE PLAN	DATE ISSUED	7/1/21
SITE ID	0050785	SITE ADDRESS	LOT 3, DOUGLAS 234 FILING NO. 6
PREPARED FOR:	<p>McDonald's USA, LLC These drawings and specifications are the confidential and proprietary property of McDonald's USA, LLC and shall not be copied or reproduced without written authorization. The contract documents were prepared by Kimley-Horn and Associates, Inc. in accordance with the contract documents for reference or example on another project requires the contract documents for reuse on another project is not authorized.</p>		
PREPARED BY:	<p>Kimley-Horn and Associates, Inc.</p>		
REV	DATE	DESCRIPTION	BY



Trip Generation Calculations

Project McDonald's - Chambers Road
 Subject Trip Generation for Fast-Food Restaurant with Drive-Through Window
 Designed by MAG Date June 04, 2021 Job No. 096806010
 Checked by _____ Date _____ Sheet No. 1 of 1

TRIP GENERATION MANUAL TECHNIQUES

ITE Trip Generation Manual 10th Edition, Average Rate Equations

Land Use Code - Fast Food Restaurant With Drive-Through Window (934)

Independant Variable - 1000 Square Feet Gross Floor Area (X)

Gross Floor Area = 4,540 Square Feet

X = 4.540

T = Average Vehicle Trip Ends

Peak Hour of Adjacent Street Traffic, One Hour Between 7 and 9 a.m. (900 Series page 158)

Average Weekday		Directional Distribution:	51% ent.	49% exit.
T = 40.19 (X)		T = 182	Average Vehicle Trip Ends	
T = 40.19 *	4.540	93 entering	89	exiting
		93 + 89 =	182	

Peak Hour of Adjacent Street Traffic, One Hour Between 4 and 6 p.m. (900 Series page 159)

Average Weekday		Directional Distribution:	52% ent.	48% exit.
T = 32.67 (X)		T = 148	Average Vehicle Trip Ends	
T = 32.67 *	4.540	77 entering	71	exiting
		77 + 71 =	148	

Weekday (900 Series page 157)

Average Weekday		Directional Distribution:	50% entering, 50% exiting	
T = 470.95 (X)		T = 2140	Average Vehicle Trip Ends	
T = 470.95 *	4.540	1070 entering	1070	exiting
		1070 + 1070 =	2140	

Saturday Peak Hour of Generator (900 Series page 163)

		Directional Distribution:	51% ent.	49% exit.
T = 54.86 (X)		T = 249	Average Vehicle Trip Ends	
T = 54.86 *	4.540	127 entering	122	exiting
		127 + 122 =	249	

Non Pass-By Trip Volumes (Per ITE Trip Generation Handbook, 3rd Edition September 2017)

AM Peak Hour =	51%	Non-Pass By	PM Peak Hour =	50%	Non-Pass By
	IN	Out	Total		
AM Peak	47	45	93		
PM Peak	39	36	74		
Daily	535	535	1070	PM Peak Hour Rate Applied to Daily	

Pass-By Trip Volumes (Per ITE Trip Generation Handbook, 3rd Edition September 2017)

AM Peak Hour =	49%	Pass By	PM Peak Hour =	50%	Pass By
	IN	Out	Total		
AM Peak	46	44	89		
PM Peak	39	36	74		
Daily	535	535	1070	PM Peak Hour Rate Applied to Daily	

Drive-Through Queueing Information

Drive-Through Queue Generation

Mike Spack, PE, PTOE, Max Moreland, EIT, Lindsay de Leeuw, Nate Hood

1.0 Introduction

This report provides queuing data for businesses with drive-through services. It is intended to be an aid for site designers and reviewers, similar to the Institute of Transportation Engineers' *Trip Generation* and *Parking Generation* reports. The data presentation is modeled on the *Parking Generation* report and data is provided based on at least six sites, similar to data sets marked as statistically significant in *Trip Generation*.

Businesses with drive-through lanes are very common in the United States and having data that gives usage information for drive-through lanes will assist designers as well as cities in determining the appropriate amount of storage needed for proposed drive-through businesses. Data for drive-through queues was published by the ITE Technical Council Committee 5D-10 in 1995 based on information collected between the late 1960's and the 1990's. A paper was also published in 2009 by Mark Stuecheli, PTP giving updated information for bank and coffee shop drive-through lanes. The results from the 2009 study are incorporated into this paper (thank you Mark for your assistance).

2.0 Data Collection

Data was collected using COUNTcam video recording systems at a total of 30 drive-through locations in Minneapolis, MN and several surrounding suburbs between 2010 and 2012 (26 of the 30 videos were recorded in February of 2012, which should represent peak usage in the cold Minnesota winter). Videos of drive-through lanes were collected at banks, car washes, coffee shops, fast food restaurants and pharmacies. A total of six locations were selected for each of the five different land uses. Each location was recorded for between one and five days where the majority of locations were recorded for two consecutive days. The days of the week that each video was recorded on varies.

The 24-hour videos were watched at high speeds with the PC-TAS counting software and maximum queues throughout the day were noted. Most of the COUNTcams were set up such that the entire queue lane could be seen, but at a few locations the drive-through lanes wrapped around the building in a way that the entire queue length would not be able to be seen. For these situations, the COUNTcams were set up so that the ordering window and back of the queue could be seen and it was noted how many vehicles could fit between the ordering window and the front of the queue. For drive-through locations with multiple lanes, the number of lanes was noted but the maximum queue is defined as the sum of the queues at each lane for any given point in time, not the queue per lane. This approach provides overall demand, which may assist designers in determining how many drive through lanes are appropriate in addition to determining how long they should be.

Once the maximum queue for each day at each location was determined, the data was compiled and statistics for each land use were calculated. The average maximum queue, standard deviation, coefficient of variation, range, 85th percentile and 33rd percentile were calculated for each land use.

Data for drive-through coffee shops and banks from the Kansas City, Kansas metropolitan area was published in the 2009 paper New Drive-Through Stacking Information for Banks and Coffee Shops by Mark Stuecheli. This data is included in the analysis.

3.0 Data Analysis

Based on the peak queue lengths, it is apparent that each land use will require a different minimum drive through stacking distance. The results for each land use can be found below. The peak queue lengths for each location, broken down by land use and day of the week, can be found in the Appendix.

3.1 Banks

Data collection was done at six banks with drive-through services (including one credit union) in August 2011 and February 2012. Twelve days of data were collected. The banks were located in the cities of Minneapolis, Robbinsdale and St. Louis Park, MN.

All of the locations had a lane with a drive-through ATM and at least two other lanes. Though service times may differ for ATM lanes compared to the regular lanes, the maximum queues were counted together. This is because based upon what was observed, vehicles would occasionally switch the lane they were in. For example, a vehicle waiting in the ATM line with a queue of three vehicles may move over to a regular line with a queue of only one vehicle. Much of what can be done at the bank's drive-through lane can also be accomplished at that bank's ATM and vice versa. Vehicles being served were counted as being in the queue.

Nine days of data from the Kansas City, Kansas area is also included. This data does not factor in vehicles in ATM lanes.

Table 3.1 – Drive-Through Bank Maximum Queue Statistics

	Minnesota Data	Minnesota + Kansas Data
Number of Data Points	12	21
Average Maximum Queue (Vehicles)	5.83	5.76
Standard Deviation (Vehicles)	1.85	2.21
Coefficient of Variation	32%	38%
Range (Vehicles)	3 to 8	1 to 10
85th Percentile (Vehicles)	8.00	8.00
33rd Percentile (Vehicles)	5.00	5.00

Coffee shops produced the longest maximum queues of any of the land uses in this study with all of the maximum queues occurring in the morning. In four of the six cases, the queues spilled out of the parking lot and into the street. These spillovers would typically only happen once or twice a day and last only a few minutes, however, one location had stacking into the street for about 15 minutes in addition to multiple periods of several minutes where cars would queue in the street.

With an 85th percentile maximum queue of 13 vehicles, the data suggests that coffee shops with drive-through lanes should be able to accommodate at least 260 feet of vehicle stacking during morning hours.

3.4 Fast Food Restaurants

Data collection was done at six fast food restaurants with drive-through services in August 2011 and February 2012. Fourteen days of data were collected. The restaurants were located in the cities of Golden Valley, Hopkins, Minneapolis and St. Louis Park, MN. Vehicles being served were counted as being in the queue.

Table 3.4 – Drive-Through Fast Food Restaurant Maximum Queue Statistics

Number of Data Points	14
Average Maximum Queue (Vehicles)	8.50
Standard Deviation (Vehicles)	2.68
Coefficient of Variation	32%
Range (Vehicles)	5-13
85th Percentile (Vehicles)	12.00
33rd Percentile (Vehicles)	7.90

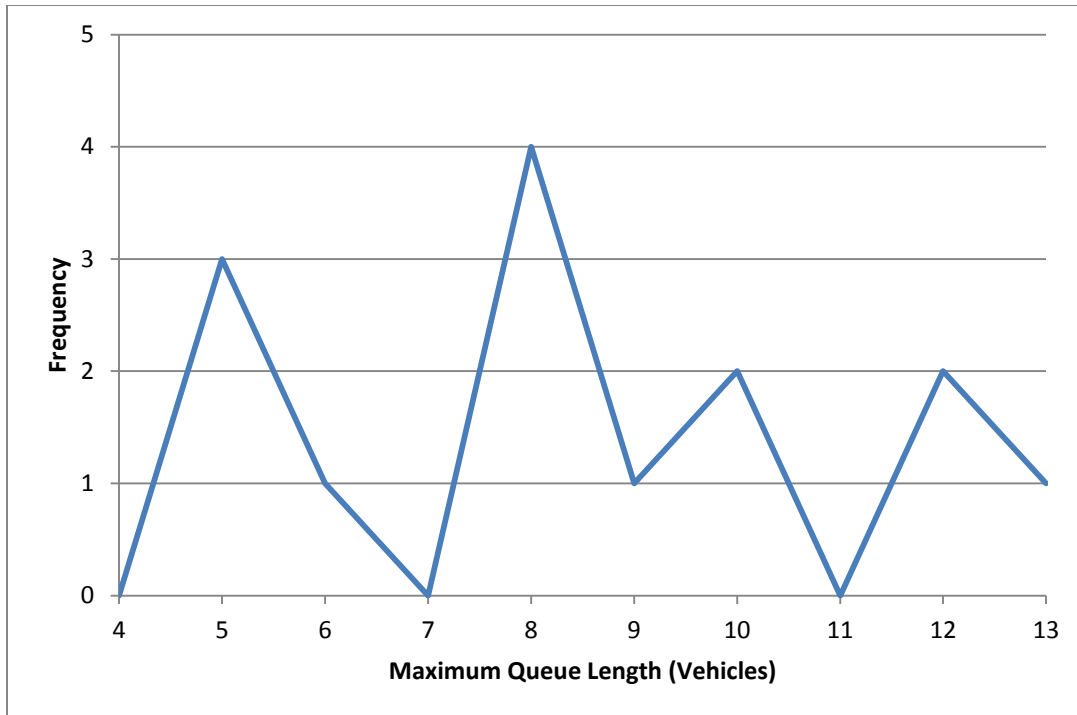


Figure 3.4 – Drive-Through Fast Food Restaurant Maximum Queue Frequency

The maximum queues for fast food restaurants were spread throughout the day from 8:00am to 10:00pm. With an 85th percentile maximum queue of 12 vehicles, the data suggests that fast food restaurants with drive-through lanes should be able to accommodate 240 feet of vehicle stacking throughout the day.

3.5 Pharmacies

Data collection was done at six pharmacies with drive-through services in February 2012. Twelve days of data were collected. The pharmacies were located in the cities of Hopkins, Minneapolis, New Hope and Robbinsdale, MN. Vehicles being served were counted as being in the queue.

Table 3.5 – Drive-Through Pharmacy Maximum Queue Statistics

Number of Data Points	12
Average Maximum Queue (Vehicles)	2.92
Standard Deviation (Vehicles)	1.16
Coefficient of Variation	40%
Range (Vehicles)	1-5
85th Percentile (Vehicles)	4.05
33rd Percentile (Vehicles)	2.00

Original Traffic Study Documents

**CHAMBERS AND HESS DEVELOPMENT
TRAFFIC IMPACT STUDY (TIS)
TOWN OF PARKER, CO**

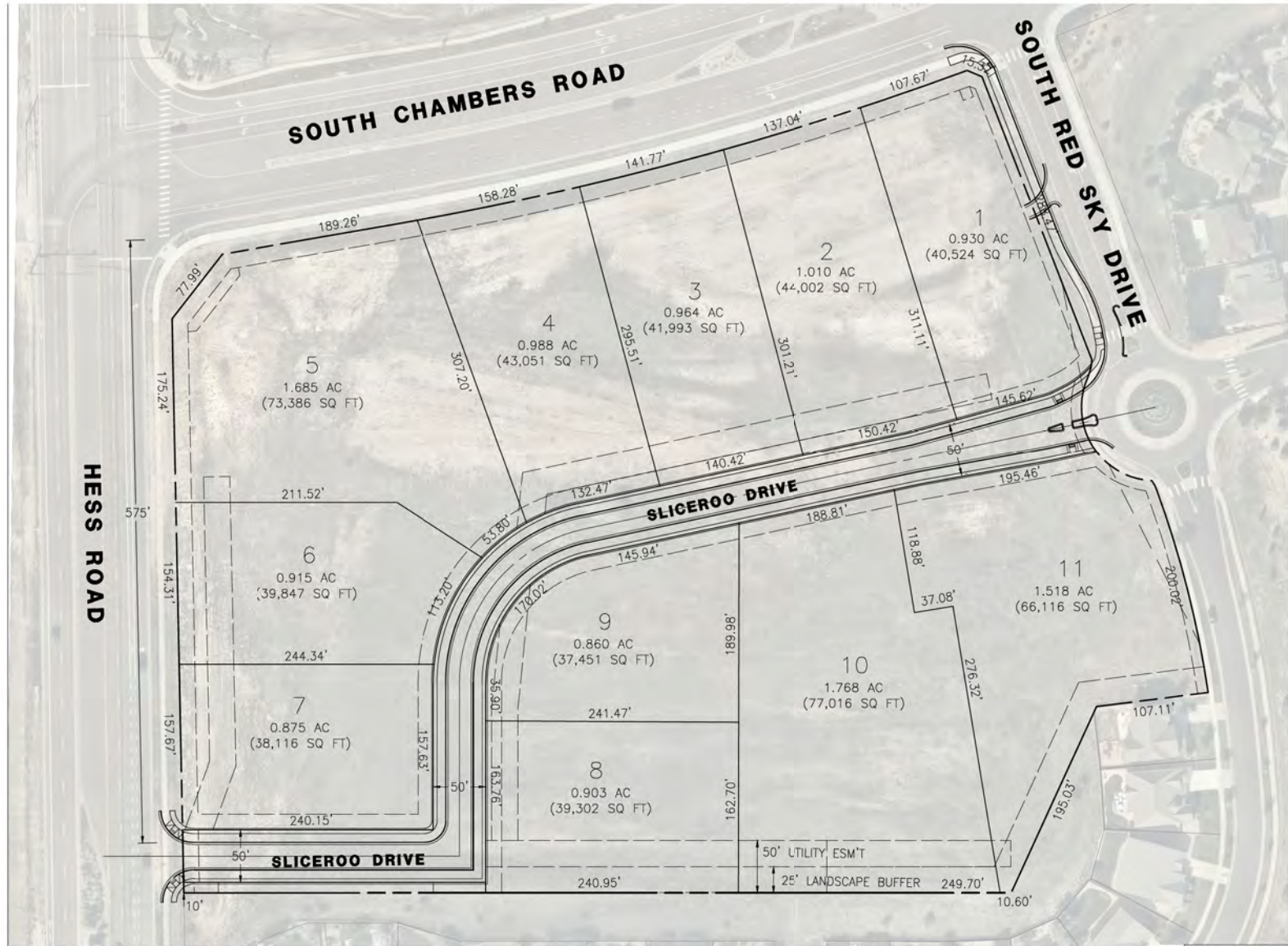
**ORIGINAL JANUARY 23, 2020
REVISED SEPTEMBER 14, 2020**

**PREPARED FOR:
VENTANA CAPITAL
9801 EAST EASTER AVENUE
CENTENNIAL, CO 80112**



Brian R. Stephens

PREPARED BY:



NOT TO SCALE



EXHIBIT 2

PROJECT SITE PLAN

CHAMBERS AND HESS DEVELOPMENT

**TABLE 3
PROJECT TRIP GENERATION SUMMARY
CHAMBERS AND HESS DEVELOPMENT**

LAND USE	QUANTITY		ITE Trip Gen. 10th Edition Code	ADT	AM PEAK HOUR			PM PEAK HOUR		
					VOLUMES			VOLUMES		
					IN	OUT	TOTAL	IN	OUT	TOTAL
Day Care Center	13	TSF	565	619	76	67	143	68	77	145
General Office Building	15	TSF	710	168	35	6	41	3	16	19
Pharmacy/Drugstore With a Drive-Through Window	12	TSF	881	1310	24	22	46	61	62	123
Drive-in Bank	3	TSF	912	324	14	10	24	26	26	51
Fast-Food Restaurant with Drive-Through Window	2.5	TSF	934	1177	51	49	100	43	39	82
Fast-Food Restaurant with Drive-Through Window	2	TSF	934	942	41	39	80	34	31	65
Coffee/Donut Shop with Drive-Through Window	2	TSF	937	1641	91	87	178	44	44	87
Quick Lubrication Vehicle Shop	3	TSF	941	209	13	4	17	11	15	26
Automobile Care Center ¹	6	TSF	942	See Footnote 1	9	5	14	12	14	26
Gasoline/Service Station with Convenience Market	16	VFP	945	3134	106	101	207	114	110	224
Automated Car Wash ²	1	CWT	948	See Footnote 2			39	39	78	
Sub Total				9,524	460	390	850	455	473	926
Internal Capture				74	21	17	38	23	22	44
External Walk, Bike				79	4	4	8	3	4	7
TOTAL NET NEW PROJECT TRIPS				9,371	435	369	804	429	446	875

Source : *Fehr and Peers MXD + Methodology and Validation Technical Memorandum, Dated May 06, 2020* - with revisions based on Town's Comments on July 16, 2020, and further coordination with the Town on August 7, 2020

TSF = Thousand Square Feet

VFP = Vehicle Fueling Position

CWT = Car Wash Tunnels

¹ITE Trip Generation Manual does not publish Weekday Daily Trips for Auto Care Centers. Instead, weekend (Saturday/Sunday) trips are provided in ITE to depict realistic use and hours of operation.

²ITE Trip Generation Manual does not publish Weekday Daily Trips or AM peak hour for Automated Car Wash. Instead, weekend (Saturday/Sunday) trips are provided in ITE to depict realistic use and hours of operation.